



Name of meeting: Overview and Scrutiny Management Committee

Date: 15th April 2021

Title of report: Final Report of the Place Based Working Group on Place Based Working

Purpose of report: To present the final report of the Place Based Working Group on Place Based Working.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Not Applicable
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)</u>?	N/a
The Decision - Is it eligible for call in by Scrutiny?	N/a
Date signed off by <u>Strategic Director</u> & name	N/a
Is it also signed off by the Service Director for Finance?	N/a
Is it also signed off by the Service Director for Legal Governance and Commissioning?	By Samantha Lawton, Head of Governance on Behalf of Julie Muscroft, Service Director for Legal Governance and Commissioning on 26th March 2021
Cabinet member portfolio	Cllr Cathy Scott

Electoral wards affected: All

Ward councillors consulted: N/a

Public or private: Public

Has GDPR been considered? Yes, no personal details are included.

1. Summary

At its meeting held on 9 September 2019 the Overview and Scrutiny Management Committee considered a report from the Strategic Director for Corporate Strategy, Commissioning and Public Health and the Head of Democracy and Place Based Working, in relation to the developing approach to place based working (PBW) in Kirklees.

The Committee were informed that PBW was one of the core elements of the Corporate Plan, which put communities and their representatives at the heart of system design and delivery. The approach was predicated on the view that citizens and communities are best placed to know their own challenges and strengths but could not always achieve change alone.

It was explained that the implementation of PBW in Kirklees would require a cultural change across services and partners. The building blocks for creating the conditions for effective PBW were beginning to take shape, but further work was needed to develop a cohesive work programme and to establish the type of relationship that the Council wanted to have with citizens.

The Committee was asked to provide a steer with regard to the direction of the next phase of work and to determine how Overview and Scrutiny wished to consider the approach to PBW.

The Management Committee resolved to establish the Place Based Working Group drawn from members of the Corporate Scrutiny Panel and the Economy and Neighbourhoods Scrutiny Panel to consider PBW in greater depth. The group's main objectives were to consider the development of the revised approach to PBW in Kirklees and how this approach would become embedded within the organisation and across Council partners, in accordance with the Terms of Reference set out below.

Terms of Reference:

The terms of reference (TOR) of the Group are set out below;

- 1) To gain an understanding of the background and work to date in developing a revised approach to place based working in Kirklees and to understand the aims of the work, anticipated timescales and outcomes.
- 2) To undertake pre-scrutiny work in commenting on proposals to implement aspects of place-based working.
- 3) To maintain an overview of the ongoing development and implementation of place-based working in Kirklees. As part of this the subgroup will consider:
 - How the revised approach to place-based working is developed and thereafter embedded within the organisation and across Council partners.
 - How working differently with communities will be achieved.
 - How Place Based Working and the approaches adopted, support the delivery of our shared outcomes.

- The approach to engagement and how it is evaluated.
 - The communications plan for the programme of work and how it will be delivered.
- 4) To monitor the delivery of the place-based working programme of work against indicative targets, key milestones and anticipated outcomes.
 - 5) To consider the outcomes of the work to identify the impact of the approach, including successful outcomes for communities arising from engagement. To identify any learning points, including barriers to delivery and maximising successful outcomes for communities.
 - 6) To produce an end of year report to Overview and Scrutiny Management Committee, summarising the work of the subgroup and making recommendations on the focus for the scrutiny of place based working in 2020/21.

2. Information required to take a decision

Between September 2019 and March 2021, the group received regular updates from officers involved in the work that was being undertaken to progress place based working in Kirklees, the engagement processes using the Place Standard Tool, and the planned next steps to gather the evidence used to inform the final report.

The group also received and considered early feedback on place based service delivery in practice by meeting with the Place Partnerships Leads, Third Sector Leaders and Community Anchor Representatives and the group incorporated their valuable contributions into its findings.

The final report, including the Groups findings, recommendations and associated Action Plan are appended to this report for the Committee's consideration.

3. Implications for the Council

There are no specific implications for the Council.

4. Next steps and timelines

Once the Overview and Scrutiny Committee has recommended the next steps to be taken officers will undertake the necessary work to be actioned.

5. Officer recommendations and reasons

That the Committee endorse the final report and recommend that the action plan be sent to the relevant Portfolio Holder and Strategic Director for completion as a part of the next steps.

6. Cabinet Portfolio Holder's recommendations

N/a

7. Contact officer

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8. Background Papers and History of Decisions

N/a

9. Service Director responsible

Julie Muscroft
Service Director – Legal, Governance and Commissioning